Enter in Entrepreneurship-From idea to action

Youth Volunteers Associations



12.64

Asociatia Allons-y

Eesti People to People

Eletmuvesz Ifjusagi Egyesulet

Minority Leaders for Society - MLS

Europejska Fundacja Edukacji i Rozwoju

Funded by the Erasmus+ Programme of the European Union

Kulturno umetnisko drustvo Plac

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Kocaeli-Kars Sosyal Sorumluluk Grubu

LIBERTAS INTERNATIONAL

Global Montenegro

In front of you is a Module created as a result of the project "Enter in Entrepreneurship - From idea to action"

This was a successful project implemented during 2016 in Bosnia and Herzegovina, and one part in Albania, by Youth Volunteers Association and partners: Plan B Albania, Eesti people to people, Eletmuvesz Ifjusagi Egyesulet, Minority Leaders for Society – MLS, Europejska Fundacja Edukacji i Rozwoju, Asociatia Allonsy, Kulturno umetnisko drustvo Plac, Kocaeli-Kars Sosyal Sorumluluk Grubu, LIBERTAS INTERNATIONAL, Global Montenegro and funded by ERASMUS + Programe of the Europen Union.

Main goal was educating youngsters how to start their own business and creating mechanism to ease making start-ups. Project goals were empowering, socializing, experience exchange, acquisition of the new skills. With that tools we wanted help decrease one of the main problems today – unemployment. We had three activities held in Sarajevo and Durres. First training was based on education in a field of entrepreneurship, second activity was training course in managerial skills for youth workers and third activity was seminar for youth workers from 11 countries.

I would like to thank to all partners and participants for their contribution and I hope we will have an opportunity to cooperate again.

I find this Module very useful and I hopefully other youth workers will use it in the future.

Special gratitude for this Module to triners team,

Sincerely, Belmin Debelac

## Module 1

Activity 1: 01-08 April 2016, Sarajevo, B&H. Training course in entrepreneurship education.33 participants were trained, 3 youth worker from each partner organisation; 2 trainers, one facilitator, one reporter, 1 support staff.

The training aimed to empower youth workers who work with young people with fewer opportunities and provided information and tools for entrepreneurship education. The training provided concrete information what is entrepreneurship education, how to use and promote it in youth work with youngsters, exploring the concept of youth entrepreneurship, social enterprise and start up models. The training provided opportunity for youth workers through innovative methods to think from the perspective of youngsters and to foster them to use entrepreneurship as response for unemployment. The training offered space to participants to exchange experiences with other participants, learn new information about the topic, learn concrete tools how to work in everyday work, on site visits, learn about EC funds and support for youngsters, offer space for networking and future cooperation among the participants.

Time	Name of	Description	Outcomes						
	the								
	session								
Day 1	ay 1 – ARRIVAL								
16.0	Getting	Team of organizers welcomed the participants, introducing the staff, trainers, local	Participants received introduction of venue, staff of						
0	to know	volunteers. Participants presented themselves, the organisation and country coming from.	project and information about necessary practicalities						
	each	Safety rules and technicalities were explained to all the participants (related particularly to							
	other, ice	the training venue and the hotel). Finally, a few icebreaking and getting to know each other	Participants got to know each other using different non						
	breaking,	activities were implemented:	formal education activities prepared by the trainers						
	logistic		teamThe ice breaking activities aimed to familiarize						
	informati	<ul> <li>Present yourself in your own language: Participants have to create pairs and present</li> </ul>	participants with each other and create a group dynamic.						
	on	their selves in their mother language. Then, share with all the group what they							
	-	understood and words they manage to caught.	The coordinator presented shortly the idea of the						
		Name + movement – each participant introduce his/her name and makes a	project, the role of the hosting and partners and the role						
		corresponding movement. The game continues with all the successive participants	and the responsibility within the project.						
		repeating the names + gestures of those before them.							
70		<ul> <li>Human Bingo – each participant receives a specially prepared grid with pieces of info.</li> </ul>	Participants received information about the whole						
/		Participant's task is to match the information with another participants' name who	project preparation, implementation and follow up,						
		correspond to the statement in paper.	needs to be addressed, activities planned in European						
		- Speed dating exercise, participants have to draw a clock and let appointment with other	and local level.						
	_	participants. Trainer asked different questions to participants and they have to meet							
-		each other and share information asked by trainer.	V.						
	E								
			St all						

General Power point presentation prepared by one of the trainer related to the whole project idea, importance of its topic, mobility activities planned in the European level and activities to be implemented in local level by each partner organisation

Methods used: ice breaking, buzz group, speed dating, power point presentation, input from trainers

## Day 2 – INTRODUCTION TO THE PROJECT, Tackling the topic

40	9.30-11.00	Intro to the TC	Introduction to the training course: -Aim and Objectives of the training course were explained in detail and were clarified in an open group discussion	-Participants were familiarised with the aim, objectives and the working method related to the training course. These information was provided in the info-pack send to participants by the organizers,
No. Contraction of the second		2h	Timetable: each of the participants was given a copy of the training timetable. Here, all planned workshops were discussed with the group	but explanation in detail were necessary to be discussed face to face with the group -Participants were given opportunity to ask questions related to the subsequent parts of the weekly
		NG	Working methods: input by one of the trainers about the principles of NFL (non-formal learning).	timetable, ensuring that their needs and expectations were met. -Through presentation of approach of NFL,
		Er	Methods used: open group discussion, power point presentation, input from trainers	participants got information about its main elements, the importance of the holistic approach (knowledge, skills and attitudes) and concrete working methods providing concrete examples in relation with
/				entrepreneurship and youth work. -Participants got information about the Youthpass and its main competencies.
7	11.30- 13.00	Team-Building Activity, Developing the group dynamic	<ul> <li>Sarajevo Olympics:</li> <li>Participants were asked to imagine they were a team in Sarajevo Olympics and they have to work together in big group to fulfil the below tasks:</li> <li>Discipline 1: Olympic Constitution: What principles do we need to have in place for a successful training?</li> <li>Discipline 2: Design: Come up with a slogan (motto) and logo for our training Discipline 3: Cultural Olympiad: Prepare a European Art Exhibition with the TC programme on the wall</li> </ul>	-By participating in the group building exercise participants start working as a group together and create the group cohesion. -Participants improved different important skills such as: increasing communication, cooperation, delegation and task division, decision making, creativity, flexible thinking, intercultural skills etc.
-			Discipline 4: NFL Come up with 7 reasons why non-formal learning is better than formal learning	-principles to follow for a successful training were set up from the participants

		Discipline 5: Olympic Village: Collect at least three objects from each country	-expectations, contributions and fears about the
		represented at the TC	learning process in the activity were shared among
		Discipline 6: Present group expectations, fears and contributions in the learning process	the group
		Discipline 7: YiA Present the Erasmus+ Programme in no more than 30 words	
		Discipline 8: Olympic Datas: Make a list with all participants birthdays (day/month/year)	
		Discipline 9: Visibility: Take a group picture (all participants should be in <sup>©</sup> ) Time: 50 minutes	
		Methods used: Work in big group, presentation, input from trainers	CREATIVITY
15.00-	PM: Introduction	Brainstorming of the word: entrepreneurship	
16.30	into the topic,	Where do you stand exercise:	
	(entrepreneurship,	The activity aimed to strengthening participants' knowledge on	
	and social	entrepreneurship and it associated concepts, as well as to bring out a number	
		of other related and often confused issues. This was done by a simple agree-	
	entrepreneurship,	disagree exercise. Participants' task was to identify with them and either agree	
	start up-s)		
	- VU	or disagree with each statement. Each of the statements was commented on,	
		allowing participants to express their views.	-The session allowed for summarising the main po
	1 d	Statements prepared from trainers:	and explaining some confusing vocabulary items related to different forms of entrepreneurship.
	Trav	Everyone can be an entrepreneur.	-Participant developed debating and critical thinking
		Social enterprise does not need a lot of money to be started / run	skills
		One needs to have proper education to be able to start a business.	-Participants were given the opportunity to ask
		Profit is very important for social enterprise.	questions in order to clarify their own understand
		Private sector have the resources and entrepreneurial skills to create big social	of the subject matter
		change.	-participants got information of what is youth
		Big private companies in the development sphere can make changes at far	entrepreneurship
		larger scale than many smaller NGO-s combined.	
		Blending profit and non profit organisation might lead to abuse or potential	-participants got information of what is start up ar
		conflict of interests.	its main element
		Man can be better entrepreneur then woman.	-participants got information what is a social
		A businessmen and an entrepreneur are the same person?	enterprise and important elements to be consider
		The session continued with a summary of the exercise and theoretical input	if you open one
		from trainers team on definitions on <b>social</b> entrepreneurship, start up and	

		entrepreneurship.	
		The session was summarised with the video on SE made by the international network of SE organisations: <u>http://sens.rs/en/social-entrepreneurship</u>	
	PC	Methods used: Debate, open group discussion, video, presentation, input from trainers	P
17.00- 18.30	Entrepreneurship education	Participants should draw the word "entrepreneurship education" and write down words which they associate with it creating a "map". Participants work individually for 10 min. Participants are asked to create pairs and share their map for 10 minutes.	<ul> <li>participants reflected on the subject of entrepreneurship education –participants were encouraged to generate ideas through mind mappin</li> </ul>
	25	Then participants were divided in 4 groups to discuss: Concrete Knowledge that provides entrepreneurship education	- the concept of entrepreneurship education and other key concepts related to it from participant's perspective was discussed in detail
	2vç	Concrete Skills that are improved through entrepreneurship education Concrete Attitudes and values that promote entrepreneurship education Role of youth worker in entrepreneurship education	<ul> <li>critical thinking of participants was fostered and their learning process through exchanging ideas was</li> </ul>
	Fre	Theoritical input from trainers on entrepreunership education concept based in Knowledge, skills and attitudes it promote and 4 dimension (political, social, economical and cultural dimension)	elaborated -knowledge, skill and attitudes that entrepreneurshi education was discussed in detail highlighting the ro
		Methods used: mind-mapping, open group discussion, small working group, presentation, input from trainers	that youth worker should play in guiding and motivation young people to be active in community life
18.30.19.0 0	Reflection groups	Participants have to reflect every day about the learning process. Participants were divided into smaller mixed groups. Their meetings were structured around four questions previously written down by the trainers and organisers:	Following the group discussion, participants wrote t answers to the questions posed and handed these in to the trainers and organisers. Feedback provided by the groups was carefully analysed by the training
		<ol> <li>What was your 'AHA' moment today? What did you enjoy most?</li> <li>How do you feel in the group?</li> <li>Please share with us any suggestions/comments that you have related to the flow of the day.</li> </ol>	team during daily evening meetings, looking especially at the ways of introducing improvements for the following day (if needed).
		4. Practicalities – are there any practical issues that you would like us to know	Method selected for reflections was simple yet gave

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		about?	AN C	both participants and trainers/organisers possibility to share ideas and feedback how the learning process is going.
21.00	Intercultural evening	The intercultural evening was organized b about different elements of culture and co		The intercultural evening was a great opportunity to get to know more about other countries which
				participant themselves may not have visited before or have never got in touch with their representatives.

9.30-11.00	Social inclusion	Take a step forward exercise	-to raise awareness about the needs and challenges of young people with
	versus social	http://www.eycb.coe.int/compass/en/pdf/2_38.pdf	fewer opportunities
	exclusion, youngsters with	Methods used: role play, open group discussion,	-to be develop empathic behavior for marginalized groups in the society -to explore the concept of inclusion and provide solutions for youngsters
	fewer opportunities, Youth	summary and input from trainer	with fewer opportunities that live in our society -to share information about entrepreneurship opportunities that exist in each partner country especially for the marginalized groups
	Employability, Do non-formal	$\sim$	-to explore 4 different dimension of entrepreneurship, political, economic social and cultural
	skills matter?	15 ANX	<ul> <li>-to understand different thoughts of young people with the mentioned concepts.</li> </ul>
11.30-	What is a	Participants work in small groups to design the	-reflection on elements of successful enterprise
13.00	successful enterprise?	elements of a successful enterprise. Participants share their knowledge about enterprises they know and tell concrete examples why these enterprises	-discussion of important concepts like vision, ethic, marketing strategy, human resources, financial strategy, communication, innovation, custome care etc
	D) [	are successful. Presentation of results Theoretical input from trainers based in participants presentation and materials prepared in	-the top personal competencies of an entrepreneur were explored -participant foster critical thinking about how to improve the necessary skills to became an entrepreneur -participants shared different opinions how to work with young people to
		advanced. Following the theoretical input participants were invited to brainstorm, discuss and make up the list of 25 skills/knowledge/attitudes needed to start an enterprise.	improve the skills necessary to enter in entrepreneurship ventures -participants improve their knowledge how to build a successful enterpris

		Open group discussion how to improve our skills in entrepreneurship ventures, sharing concrete examples from successful entrepreneurs and summary from trainers Methods used: small working group, learning by doing, brainstorming, presentation, theoretical input	
15.00-	My	Ask participants to list their skills, starting with the	-participants improve skills on team work and creative ideas
16.30	competences-	strongest. Ensure that they	-participants generate a viable business idea
	developing	cover a broad range of skills, such as planning skills,	-learn how to identify their skills for entrepreneurship venture
	entrepreneurs	personal skills, and health	-learn how to identify a need in local community and use their skills to fu
	skills	and safety skills, in addition to their technical skills.	that need
		-Then participants share these skills in the big group	-get knowledge in sizing the market, criteria to use and marketing strateg
		Then list the needs that they observe in the	
	5	community that would require those skills.	$\langle \cap \rangle$
	SIN	-Ask them to match their skills with the needs in the	
	-5 -1	community by drawing	
	L.C.	lines between their skills and the needs.	
	VV(	-Participants share the needs identified	
	) 7	-Participants form groups of three people who have	
		similar thoughts/interests and think to initiate a	
	2	business idea	
	100	-Presentation of business ideas	
	V	-Summarizing and Theoretical input from trainers	
		team about methods and criteria used to assess	A AND S
		demand for a product or service, sizing the market,	
		marketing strategy etc.	
		Methods used: individual reflection, small working	
		group, theoretical input	
17:00 -	SWOT analyses	SWOT analyze and its importance was explained to	
18:30		participants.	
			-Participants receive knowledge how to develop a SWOT analyze
		Participants have to reflect and develop a SWOT	
		analyze for their business idea elaborated in	-The activity allowed participants to define their strengths and
		previous workshop	opportunities, understand personal limits and to which extent they can b
			developed.
	/	Summarizing and feedback from trainers team	

		Methods used: personal reflection, group sharing,	
		facilitated discussion.	
18.30.19.00	Reflection groups		
21.00 PM	NGO Fair	Members of NGOs represented at the course were invited to create a 'space' with the information for their respective organisations. Each organisation has to present: Organisation's name, Its main mission and vision (why it exists), Target groups, Participants' roles in the organisation, Examples of good practices / innovative projects implemented especially in entrepreneurship topic, Contact	-presentation of 11 partners of the consortium was useful for all the participants since each organisation got chance to present its own work in local, regional and European level. Lot of information was exchanged and opportunities for future cooperation were initiated. The NGO Fair was important activity which was developed not in formal part of the training but it helped participants to identify special areas where partners and participants could potentially cooperate for the future.
	5x	details, etc. Once the participants were ready, NGO started and participants freely exchange, information, contacts, asks questions.	6

-	h work, local realities a		The associate control of the second set of the second set of
9.30-13.30	The role of youth organization and volunteers in the (social)	<b>Country presentations</b> : Participants were invited to work in their national groups and respond to following questions: 1. What is the situation of employment in your country for young	- The morning workshops responded directly to some of the expectations expressed by the participants at the start of the training course. (A considerable number of participants wrote their wish to learn more about other
	entrepreneurship concept	people? What about young people with fewer opportunities? (young people with disability, young people with social problems, young people with minority background, young people with health problems, young people from LGBT community, young	countries realities and their situations related to youth employment and entrepreneurial activities). By sharing their own knowledge and personal experience, participants could not only find out about the
		people from rural areas, young people yion Lebr commune, young 2. What are the different laws, policies, regulations existing in your countries and supporting young entrepreneurs in their ventures?	opportunities / struggles that others may have, but could also compare these in relation to their own work and identify challenges to be addressed in common project for the future.
2		<ul> <li>3. What are the main challenges young people face to start a business, social enterprise, start up?</li> <li>4. How it is easy/difficult for a young person in your country to</li> </ul>	- Shortly, some key words used by the participants in their presentations, example of few country:
		start the enterprise (social/NGO/business/enterprise in particular)? 5. Do you know any examples (from your countries) of best	<ul> <li>Bosnia: According to low social business is not recognized, there is no any support from administration lack of information, bureaucracy,</li> </ul>

		practices in the field of youth entrepreneurship? 6. Can you bring any statistics about Youth Entrepreneurship in your country and gender division?	<ul> <li>young people are scared to start own business.</li> <li>Albania: brain drain, bureaucracy, decline in the number of initiatives, lask of inference and the number of initiatives.</li> </ul>
		7. In what scale the Entrepreneurship Education is developed in	number of initiatives, lack of info available not only to young people but the society in general, some funds
		your country	<ul> <li>available but difficult to obtain</li> <li>Poland: Motivation, career, guidance, practice,</li> </ul>
		Method used: Collage, open group discussion	resource, internship, found was available, some of young people already use them.
		E E E	<ul> <li>Slovenia: Knowledge, skills, mentoring, people start their own social business, in Slovenia last few years entrepreneurs gowing fast.</li> </ul>
15.00-18.30	Build your own	The session started with a summary of what was done in previous	As a result of the session participants came up with 5
	social	days in order to remind participants and to provide a logical link	innovative and refreshing ideas for SEs that could
	entrepreneurship	with following prepared workshop.	potentially be set up in their own countries or at the
	-	BUILD UP YOUR Social ENTERPRISE!!! – exercise was introduced	international level:
	) h	to participants, they have to work in small groups to start to think	
	14/1	about what social entrepreneurship they want to build based in	1. "Enough, Violence against the women", - International
		skills and community needs!	TC;
	VIC	Together in small groups, participants have to discuss and	2. "Movie can move it" – International TC;
	1	respond to the following questions:	<ul><li>3."Coding for better future" – International TC;</li><li>4."TC Stairway to success" – International TC;</li></ul>
	15 d	WHAT? – What kind of social enterprise you want to set up? It might be a product or a service.	5."The voice of refuges" – Youth exchange.
	17CV	WHY? – What makes it useful and convenient, and a winning	Knowledge participants got from the workshop:
		idea? What needs does it answer to? What make it innovative?	Knowledge how to set up a social enterprise based in
		HOW? – What do you need to start in term of resources (money,	community needs, specific information on steps to follow
		human resources, other kinds of resources)? How are you going	for opening a social enterprise
		to make it successful? What kind of slogan or campaign you can	
		imagine to launch it?	Skills improved: Creative thinking, solving problems,
		WHEN? – How much time do you need to launch it in the market?	making decisions, observing surroundings, basing actions
		How you think it can develop and in how much time?	on needs and opportunities of the immediate context,
		WHERE? – Is it a social enterprise running at the local, national or	working in team and accepting other ideas, 🖊 👝 🛛 🎽
		international level? Are you going to use some opportunities	
		(such as funding, or materials, etc.) coming from somewhere else?	AR W
		Procontation of 5 social enterprises greated from participants was	
		Presentation of 5 social enterprises created from participants was followed by feedback provided from participants and trainers.	
	/		

10 20 40 00		loing, feedback from trainers team	
18.30.19.00	Reflection groups		
Day 5 – Info F	Points and Practical expe	erience	
9.30-13.00	5 Steps to Strategic Effectiveness Method	Participants were invited to reflect on Info Points to be created in the future by each partner organization and which will serve as a resource center for providing information and tools in entrepreneurship education. Further on, participants were split and work in their national groups scheduling steps how to build these info points and presenting concrete knowledge, skills and attitudes they like to provide for young people. As well, concrete steps and a action plan was designed by the participants.	-Participants designed steps to build up Info Points on entrepreneurship education in each respective participating country which will serve for empowering youth people in local level and strength the organisation work as well -Participants were introduced into the concept of 5 steps to strategic Effectiveness method which seek for the development of their organizations and their youngsters in entrepreneurship ventures.
	A CC	<ul> <li>5 Steps to Strategic Effectiveness Method was explained by the trainers team in relation with info point to be set up in the future:</li> <li>1.Identify the problem</li> <li>2.Create a Vision</li> <li>3.Map the terrain</li> <li>4.Explore Tactics</li> <li>5.Take action</li> <li>Methods used: small working group, silent floor method, PPP input from trainers.</li> </ul>	
15.00-18.30	Visit a local enterprise Local insight into SE		-Providing participants with a real-life example of social entrepreneurship -Sharing useful tips and ideas for the current and/ or future potential entrepreneurs (do's and don'ts)

	1 01	which is coffe shop, all money which they get from coffy	
		shop they invest in different activity such as concerts, art	
		festival, music festival, youth creativity work shop, etc	VX2 0 9
		Methods used: onsite visit	
18.30.19.00	Reflection groups	See above	See above
		<b>B</b>	
Day 6 – Elemo	ents of Entrepreneurship a	nd EU funding opportunities	
9.30-13.00	Business plan&	Steps how to build a Business plan was introduced to	- Participants were introduced in the general frame of a
	Target recruitment and	participants in the first workshop in the morning.	business plan template.
	Human resources	Human resources management (HRM) models:	- Participants got information on different models of HRM
		The session started with group work on the topic of HRM.	- Via a simulation activity participants were introduced into
		Participants were to imagine themselves as the potential	the target recruitment concept and Human resources.
	-	project managers working with groups/teams. Their task	
		was then to draw a model of human resource management	
		which could be applied in their work.	
	111	Motivation and inspiration in HRM: input	
		Theoretical input from trainers team on some of the most	
	NIC	important theories and models related to motivating and	
	- 142	inspiring human resources e.g. Maslow's theory of needs,	
		Human Motivation Theory by David McClalland.	
	IN X	HIANIN	
	42-512	Methods used: theoretical input, simulation activity, open	
	1 C V	group discussion	
15.00-18.30	Erasmus + Presentation	Erasmus + presentation	Participants got detailed information about the general ide
	EU funding	Capacity building in the field of youth	of Erasmus + program and specific information about
	opportunities for youth	Participants were split into 3 groups and were invited to	Erasmus + Youth in Action. Participants got information
	entrepreneurship	the round table discussions concerning 3 programme sub-	about the philosophy of the programme, its main action,
		actions: youth exchanges, EVS, youth mobility.	who can participate, sub action to apply, deadlines etc.
		Other European funding opportunities were introduced to	The objectives and priorities of the program were as well
		participants	introduced and linked to the proposed long term project.
		Methods used: theoretical input, PPP, video, sharing	Participants gained better understanding of the EU funding
		concrete projects implemented in the past	structures
18.30.19.00	Reflection groups	Barry Marry	

1	Day 7 – Follo	y 7 – Follow up and Final EVALUATION						
É	9.30-11.00	Project incubator	Partners have to work in small groups and create future	Participants developed further project writing skills	V			
3		C	r the production of this publication does not constitute an ende		all			

		project ideas in order to cooperate in the future. After	Participant developed networking and cooperation for the
1		discussing ideas, participants have to present the following	future in entrepreneurship education topic in order to act as
		points: N 🔍 💬 👘 📈 📈	multiplier for other youngsters in community.
	)/////	Title of project:	
6		Action to be applied:	
		Main Aim:	
	00	Specific Objectives:	
		Methodology:	
		Partners:	9 8
-		Hosting Organization:	VTI
		Deadline for application:	
	C.	Methods used: small working groups	CKFAII
11.30-13.00	Talk Show	Through a "Talk show" participants were invited to present	Participants improve skills to cooperate and networking
11.50 15.00		their project ideas elaborated in the previous session.	Participants created bridges for future and put in practice
5		Feedback was provided by the trainer's team.	what was learned in the previous days.
	ATT	reedback was provided by the trainer's team.	what was learned in the previous days.
	L L L	Methods used: Presentation, talk show	
15.00-18.30	Youthpass and	My dissemination plan: participants were invited to work in	-participants reflected individually and in group about the
15.00-18.50	routipass and	national group to schedule how they will disseminate the	learning process
	Final Evaluation		-qualitative and quantitative data were collected from their
	Final Evaluation	learning results of the training with other young people and	
		local community in each country	evaluation to be use for the overall evaluation of the course
	IN P	Final evaluation took place with following steps:	-fulfillment of the Youth Pass certificate.
	YZALI	-recall the whole programme implemented during the	
		training	
		-return to expectations, contributions and fears	
		-pizza evaluation methods	
		-level of contribution methods	
		-final evaluation	
		-last word	
21.00	Farewell party		
Bar	tunnut van		
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## Day 8 – DEPARTURES

**Resources:** 

http://www.sens.rs/en/social-entrepreneurship/useful-links

www.salto-youth.net

http://www.forthsectordevelopment.org.uk/documents/New BusPlanGuide.pdf

http://www.socialenterprisecanada.ca/en/toolkits/devtoolkit/nav/CreateBusinessPlan.html

https://www.newtactics.org/training/strategic-effectiveness-method

http://www.unesco.org/new/en/education/themes/education-building-blocks/technical-vocational-education-and-training-tvet/toolkits-teaching-materials/

http://www.eycb.coe.int/compass/en/pdf/2\_38.pdf

http://pjp-eu.coe.int/en/web/youth-partnership/t-kit-3-project-management?inheritRedirect=true

http://pjp-eu.coe.int/en/web/youth-partnership/t-kit-1-organisational-management

https://www.mindtools.com/

www.salto-youth.net/tools/toolbox/find-a-tool/1274.html

http://www.goodreads.com/book/show/12604633-startup-and-change-the-world

https://www.salto-youth.net/rc/training-and-cooperation/youthpass/

https://ec.europa.eu/programmes/erasmus-plus/node\_en

http://ec.europa.eu/social/main.jsp?catId=1079

http://www.erasmus-entrepreneurs.eu/

http://ec.europa.eu/DocsRoom/documents/7465

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SEVILVIII

Designed by: Belmin Debelac

Published by: "Youth Volunteers" Association

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CREATIN